SUMMARY

Urban renewal is an emerging area; the studies so far undertaken in India have been on metropolitan cities like the capital city Delhi, trade capital Mumbai, IT hub Hyderabad. Ludhiana city of Punjab was identified as the study area and an exploratory study of the administration of the Urban Infrastructure and Governance project under Jawaharlal Nehru National Urban Renewal Mission was made.

The study examined the historical experience of urban renewal, the implementation of urban renewal policies and programmes; the initiatives of and interactions between the organizations responsible for urban renewal in Ludhiana and reviewed the performance of the projects under the Urban Infrastructure and Governance Sub-Mission (2005-06 to 2010-11).

The study found that the personnel involved in the implementation of the Mission’s projects were not oriented towards its goals; they could not give this work full time and attention being engaged with the responsibilities of full-time assignments in their parent departments. No clear cut system for ensuring accountability of urban local bodies towards citizens and lack of coordination between urban local bodies and administrative agencies in administering the problems of Urban Infrastructure and Governance Sub-mission was found. Further, the projects under this were working behind schedule in Ludhiana city.

Suggestions include improving institutional arrangements through capacity building, organizing Central and State Government partnerships, and setting up a dedicated authority for urban development; provision of training for JNNURM personnel, funds to employ personnel, and fostering a work culture; improvement of people-centric and transparent project implementation practices, procedures and frameworks.